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董事长 Chairman

董事长致辞

MESSAGE FROM THE CHAIRMAN

2024年是实现“十四五”规划目标任务的关键一年。进出口银行深入学习习近平总书记关于经济金融工作、全面从严治党等重要论述和重要指示批示精神，深刻领悟“两个确立”的决定性意义，增强“四个意识”、坚定“四个自信”、做到“两个维护”，坚决走好“第一方阵”，奋力在服务金融强国建设中展现新作为、作出新贡献。一年的发展历程很不平凡，凝结着全行上下的辛勤付出，承载着客户和社会各界的殷切期盼，也见证了进出口银行的挺膺担当。

这一年，我们积极配合中央巡视与中央审计，推动自我革新。

按照“三个强化”“三个结合”“两个融入”总体要求，严肃认真推进巡视整改，从严从实定好“一方案三清单”，狠抓落实。做好审计整改，对有关问题立行立改、从严问责。一体推进巡视整改、审计整改和深化改革。

这一年，我们服务国家战略，促进对外贸易与国际合作。

通过多项举措，为外贸有力支撑经济增长提供金融保障，截至2024年末，对外贸易领域贷款余额超3万亿元，全年投放近2万亿元。阶段性完成3500亿元人民币“一带一路”融资窗口任务，匈塞铁路等重大标志性工程与塞内加尔乡村打井等“小而美”民生项目并行拓展。深度参与中非合作论坛，迅速制定“十大伙伴行动”落实举措。中亚峰会成果落实取得实质性进展。先进制造业贷款余额近1万亿元，占境内贷款余额逾五分之一。高水平主办亚洲进出口银行论坛年会，连续七年服务中国国际进口博览会。

这一年，我们深入推进全面从严治党治行，取得阶段性成果。

深入开展党纪学习教育，纪律规矩进一步严明。以零容忍态度惩治腐败，严肃查处违纪违法案件。深入开展警示教育，深化跨境腐败治理，开展专项集中整治，严肃查处违反中央八项规定精神问题。

这一年，我们加强战略研究，软实力显著提升。

深入研究国际债务、国际规则等问题，逐步开展研究成果标准化、产品化应用，不断发挥建言献策、对外发声、指导业务的三重作用。

这些成绩的取得，是党中央国务院坚强领导的结果，也离不开各方的大力支持和帮助。在此，我谨代表董事会向所有关心支持进出口银行改革发展的各界朋友致以诚挚谢意！

重要的历史节点，镌刻出发展的轨迹，更启示着前进的航向。

进出口银行已经走过30年不平凡的发展历程。回顾过去30年，经验弥足珍贵。必须坚持党中央对金融工作的集中统一领导，在思想上政治上行动上同党中央保持高度一致，不断增强落实党中央决策部署的自觉性坚定性。必须强化职能定位，将支持实体经济作为根本宗旨，聚焦服务重大战略、重点领域和薄弱环节。必须守正创新深化改革，重视政策性金融理论和实践探索，持续增强发展动力。必须统筹发展和安全，将防控风险作为永恒主题，实现高水平安全 and 高质量发展良性互动。必须凝心聚力团结奋斗，用实干担当书写进出口银行高质量发展的光辉篇章。

惟有踔厉奋发、笃行不怠，方能不负时代、不负使命。

2025年，是“十四五”规划收官之年，是进出口银行30年再出发启航之年。进出口银行要以习近平新时代中国特色社会主义思想为指导，全面贯彻落实党的二十大和二十届二中、三中全会精神，落实中央经济工作会议、全国金融系统工作会议部署，坚持稳中求进工作总基调，扎实推动高质量发展，以党的建设统领巡视与审计整改、分类分账改革、内部深化改革，形成强大合力，推动战略调整，把进出口银行建成主业突出、结构合理、特色鲜明、功能强大的开放型国际化政策性金融机构，干字当头、奋发有为，更好服务国家战略和实体经济发展，为推进强国建设、民族复兴伟业而努力奋斗。



中国进出口银行董事长

The year 2024 was pivotal for China in achieving the goals outlined in its 14th Five-Year Plan. At the Bank, we have diligently followed General Secretary Xi Jinping's remarks and directives regarding economic and financial work, as well as rigorous Party self-governance. We have come to a deep understanding of the critical significance of establishing Comrade Xi Jinping's core position within the Party Central Committee and in the Party overall. Furthermore, we recognize the guiding role of Xi Jinping Thought on Socialism with Chinese Characteristics for a New Era. With an enhanced awareness of the need to maintain political integrity, think in broad terms, follow the leadership core, and align with the central Party leadership, we have strengthened our confidence in the path, theory, system and culture of socialism with Chinese characteristics. We uphold General Secretary Xi Jinping's core position within the Party Central Committee and in the Party overall while supporting the authority of the Party Central Committee and its centralized, unified leadership. By remaining at the forefront of implementing national strategies, we have made significant achievements that contribute to enhancing China's financial strength. The past year has been an extraordinary journey, reflecting the dedication of all our staff and demonstrating our strong commitment to meeting the expectations of our clients and the general public.

We actively coordinated with central disciplinary inspections and government audits, and pressed ahead with self-reform.

In accordance with the overall principles of enforcing accountability and implementing rectification-based oversight, we have prioritized integrating central disciplinary inspections with deepened reforms, and have been committed to maintaining full and rigorous self-governance within the Party on all fronts, along with building an effective leadership and cadre team. To this end, we have incorporated requirements and measures for rectification into our daily operations and team development. We approached the process of rectification conscientiously and developed a detailed plan comprising three lists to ensure substantial progress and full implementation of necessary measures. We promptly addressed the required audit rectification and worked diligently to hold the responsible individuals accountable. In doing so, we coordinated the rectification of issues identified through central disciplinary inspections and government audits with our ongoing reforms.

We made significant progress in implementing national strategies and enhancing foreign trade and international cooperation.

Various forms of financial support were provided to drive economic growth through foreign trade. At year-end, the Bank's outstanding balance of loans dedicated to foreign trade surpassed RMB3 trillion, with nearly RMB2 trillion disbursed throughout the year. We achieved key milestones in the RMB350 billion financing window for Belt and Road Cooperation, ensuring smooth progress on flagship projects like the Budapest-Belgrade Railway, as well as "small and beautiful" livelihood programs, such as the Rural Water Supply Project in Senegal. Our active participation in the Forum on China-Africa Cooperation led to the formulation of follow-up plans for the implementation of ten partnership actions. We also made tangible progress in delivering the outcomes of the China-Central Asia Summit. The outstanding balance of loans supporting the development of advanced manufacturing reached RMB1 trillion, which accounts for over one-fifth of the total loans provided by the Bank to domestic clients. Additionally, we successfully hosted the Asian EXIM Banks Forum Annual Meeting with high standards and served the China International Import Expo for seven consecutive years.

We implemented rigorous governance of Party organizations and the Bank, leading to important progress.

We have been deeply committed to raising awareness of Party discipline. We have strengthened our regulations and adopted a zero-tolerance approach to corruption, launching through investigations into cases that involve violations of Party discipline and the law. Our anti-corruption awareness initiatives have been intensified, particularly in the fight against cross-border corruption. We have implemented targeted measures to address related cases and taken firm steps to uphold the central Party leadership's eight-point decision.

We stepped up strategic research and enhanced the Bank's soft power.

Our research focused on topics such as global debt and international regulations, while we adopted a progressive approach to standardizing and applying our findings to products. In doing so, we leveraged on the role of research in providing counsel to higher authorities, improving external communications and guiding our business development.

These achievements were made possible by the strong leadership of the CPC Central Committee and the State Council, as well as the vigorous support and assistance from all stakeholders. I would like to extend, on behalf of the Board of Directors, heartfelt thanks to everyone who has supported and cared for the Bank in its reform and development.

We are at a critical juncture in history, where the direction of development is established and the future path is being defined.

At the Bank, we have gained valuable insights over the past three decades of remarkable development. Under the centralized and unified leadership of the Party Central Committee regarding financial work, we must align closely with the Party Central Committee in our thinking, stance and actions. It is essential to implement the decisions and plans of the Party Central Committee with preparedness and determination. To better fulfill our responsibilities, we must focus on our fundamental purpose of supporting the real economy. Our financial services should target major national strategies, key sectors and weak links. Remaining committed to our mission as a policy bank and striving for innovation, we aim to deepen reforms. We will place significant emphasis on exploring theories and practices related to policy-based finance while enhancing the driving forces behind development. To ensure the safe development of the Bank, risk prevention and control must remain our ongoing priority in financial work. We aim to foster positive interactions between heightened security and high-quality development. By moving forward together with unity and concerted efforts, we will strive to open a new chapter in the Bank's pursuit of high-quality development.

Only through unwavering dedication and perseverance can we demonstrate our worthiness of the times and the mission entrusted to us.

In 2025, the final year for implementing the 14th Five-Year Plan, the Bank will build on its past achievements over the thirty years of development while striving for the new. Under the guidance of Xi Jinping Thought on Socialism with Chinese Characteristics for a New Era, we will fully implement the principles set forth by the 20th CPC National Congress and the second and third plenary sessions of the 20th CPC Central Committee. We will also adhere to the guidelines of the Central Economic Work Conference and the National Work Conference for the Financial System. By prioritizing steady progress and promoting high-quality development, we will integrate Party building requirements into addressing the issues identified during central disciplinary inspections and government audits. This includes reforming management practices for different types of businesses and intensifying the Bank's internal reforms, thereby creating greater synergy for our strategic adjustments. In doing so, we aim to build the Bank into an open and internationalized policy-based financial institution with a clear focus, well-defined portfolio, distinctive features, and powerful functions. By striving diligently, we will take a more active role in supporting national strategies and the real economy, ultimately contributing to the building of a great country and advancing national rejuvenation.
